

# University of Pittsburgh

**INSTITUTE FOR INTERNATIONAL STUDIES IN EDUCATION (IISE)  
CERTIFIES THAT**

**CARLOS MARIO ZULUAGA PARDO**

**HAS SUCCESSFULLY COMPLETED THE GRADUATE STRATEGIC IMPLEMENTATION PROGRAM  
Ha completado exitosamente el Programa de Postgrado Gerencial (PROCAGE)**

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Held at the University of Pittsburgh, PA, USA, December 2014

**Enrique Mu  
Director, PROCAGE**

**W. James Jacob  
Director, IISE**

**Guillermo Baepa  
Co-Director, PROCAGE**



**Stewart E. Sutin  
Associate Director, IISE**

Pittsburgh, December 2014